



**Brighton & Hove  
City Council**

# **Health and Adult Social Care**

**Budget Briefing**

**25<sup>th</sup> January 2023**

# Budget Strategy

HASC's vision is for everyone in Brighton & Hove to have the best opportunity to live a healthy, happy and fulfilling life, by ensuring that they are starting well, living well, ageing well and dying well, and this is set out in the joint Health and Wellbeing Strategy. Our mission is to promote and improve health and wellbeing, supporting people to live independent and fulfilling lives.

In order to achieve this and meet our corporate financial responsibilities of savings and reducing pressures our budget strategy requires:

- **Demand and Complexity management** – whilst both Public Health and Adult Social Care are driven in large part by demand we will continue to adopt means that manage this effectively and equally look to the best services to support the increasing complexity of need we continue to see. This will require ongoing close working with our NHS partners and other key stakeholders. For example, the mental health JSNA shows a significant rise in demand and complexity for people with mental health needs; the Changing Futures Programme provides a multi-agency framework with financial input to support this area. In managing demand, we will focus on prevention and reablement to support and enable people to remain well and independent for as long as possible, reducing the need for long term care. We will also focus on technology enabled care to support people in the most person centred and cost-effective way. We will adopt new models of working in order to manage the increased demand the new Charging Reforms will bring to reduce the pressure on workforce requirements, such as increasing and improving customers' ability to self-assess.
- **Market management** – a review of framework rates will be undertaken alongside continued investment into other service areas such as our domiciliary care services, community support services and supported living provision to ensure that provision across the city remains financially sustainable. We will continue to review the in-house service offer to ensure it aligns with these commissioning intentions. We will enhance the current brokerage offer to manage unit costs for care and support. We will review the Direct Payment offer, with the ambition of increasing the uptake of Direct Payments to employ Personal Assistants.
- **Financial Management** – ensuring robust financial management, value for money and efficiencies. We will focus on our in-house care delivery, ensuring effective use of these services, to manage costs and to support reducing long term care needs. We will continue with budget scrutiny and controls on spend to ensure good financial management. We will look at what we charge for services to ensure they are in line with costs and will improve collection processes to maximise income.

# Demographics

- 291,700 residents –predicted to increase by 11,300 by 2030
- City's population is predicted to get older by 2030, with largest projected increase in 60-69 (34% increase) and 80-84 (34% increase). We are also predicting increases in 85-89 year olds and more 90+ year olds.
- Life expectancy:                    m 79.3                    f 83.2
- Healthy Life expectancy            m 55.6                    f 65.3
- There are 50,900 adults (22% aged 20+ with 2 or more long term physical or mental health conditions in the city)
- Brighton & Hove has above average levels of mental health issues
- Without scaling up prevention there will be 10,500 more adults with two or more long term conditions by 2030

# HASC Activity Snapshot

## Approximate activity levels 21/22:

# 2022/23 HASC Budget Context

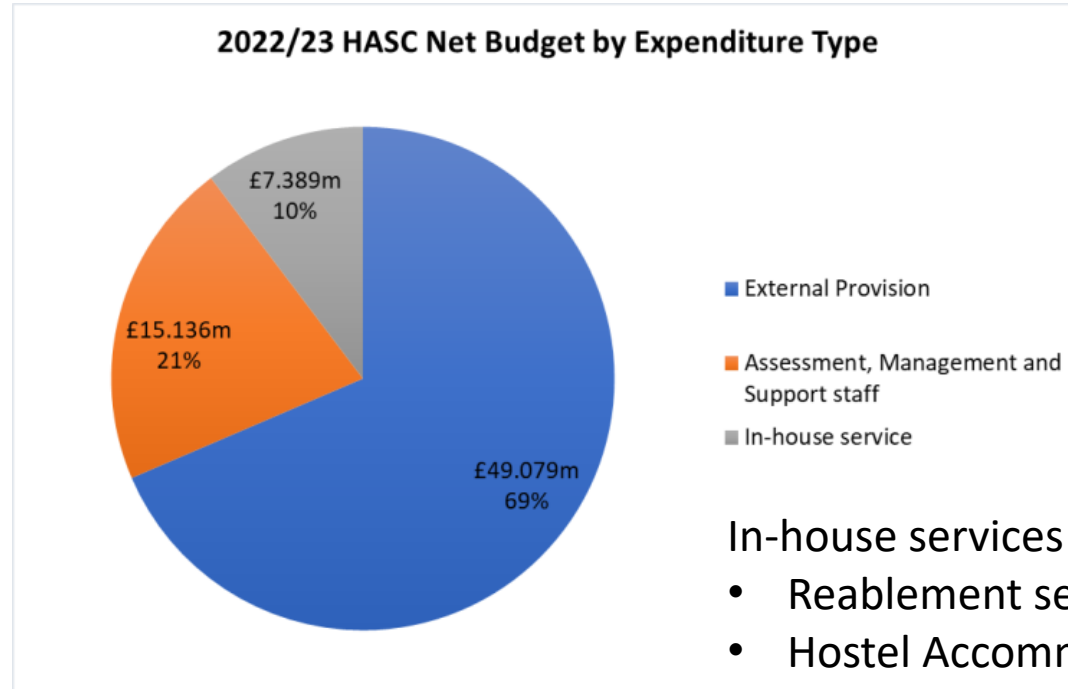
The Health & Adult Social Care Directorate General fund budget totals £71.6m (net):

Unit	2022/23 Budget (£'000)		
	Gross Budget	Income Budget	Net Budget
Adult Social Care	65,983	(20,288)	45,695
S75 SPFT	31,832	(9,169)	22,663
Integrated Commissioning	6,558	(3,330)	3,228
Life Events	2,867	(2,972)	(105)
Public Health	23,574	(23,452)	122
<b>Health &amp; Adult social Care total budget</b>	<b>130,814</b>	<b>(59,211)</b>	<b>71,603</b>

- Please note the services for adults with learning disabilities and autism sit within Family, Children and Learning Directorate (net budget is £41.6m)
- The 2022/23 Public Health Ring-Fenced Grant is £21.7m

# Budget Analysis

The net budget can also be summarised across the following spend types:

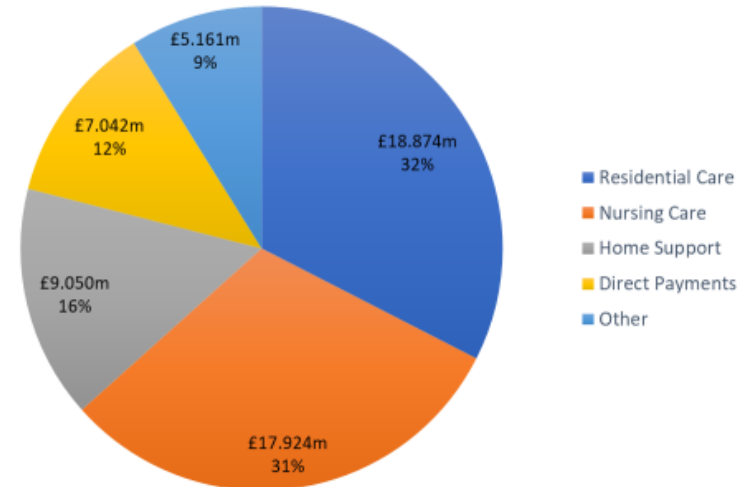


In-house services includes:

- Reablement services
- Hostel Accommodation
- Residential Care
- Life Events

# Demand led budget

- The Demand led budget is spent on the following client groups; Older People, Mental Health, Physical Disability, Sensory Impairment, Carers and Substance Misuse.
- The community care budget of £48.9m equates to 68% of the overall Health & Adult Social Care budget. The budget (excluding external funding from health partners) is spent over the following care types:
  - Residential Care
  - Nursing Care
  - Home Support
  - Direct Payments
  - Other (Shared Lives, Day Care, Supported Living)



# Public Health & the Better Care Fund

## Public Health:

- 2022/23 Gross Budget  
£23.574m
- Funded by:
  - £21.661m Public Health Grant
  - £1.791m Third Party contributions
  - £0.122m BHCC General Fund

## The Better Care fund:

- 2022/23 Gross Budget  
£35.019m
  - £22.724m NHS Minimum contribution
  - £2.313m Disabled Facilities Grant
  - £9.459m Improved Better Care fund
  - £0.523m BHCC General Fund



# 2023/24 Savings plan

- The current savings target for the HASC directorate is £3.097m
- Saving proposals to achieve this target are as follows:
  - Reducing demand and costs in the Community Care budget through:
    - Managing demand
    - Technology enabled care
    - Focus on prevention
    - Commissioning Strategy
  - Health funding for Hospital Social Work posts
  - No inflationary increase to block contracts
  - Rental of unused space within Wayfield Avenue in-house residential unit
  - Increasing long-term beds and client contributions within Ireland Lodge in-house residential unit
  - Section 75 review
  - Seeking alternative funding of non-statutory community advocacy and Community Support Worker contract

# Remaining budget gap

- There is a remaining budget gap for 2023/24 of £8.3m across the Council.
- This is not unusual at the draft budget stage and Finance will be working with the Administration to look at all possible options for closing the budget gap through other means.
- It remains possible however, that more savings options may need to come forward for February Policy & Resources Committee and Budget Council.

# Current challenges/pressures

Managing the budget in this environment with future demographic projections suggesting increasing demand and complexity and more recently the volatility of market prices becomes ever more challenging.

## Current challenges:

- Longer life expectancy/reduced healthy life expectancy
- Capacity to service pathways e.g. homecare, RSCH still building further 80 beds
- Impacts of Living with Covid
- Nature of demand and complexity, increasing acuity – e.g. mental health/ hospital discharges
- Market management and current resilience –e.g. workforce – R&R, sickness, system impacts and opportunity
- Long term planning without long term financial settlement
- Self funders and legislative changes, charging reforms from 2025 etc
- Opportunity to explore 3-4yr funding settlement with ICS and raise profile

# CQC Inspection

- CQC is introducing a new approach to assessments in Adult Social Care in January 2023
- As part of the assessments Inspections were due to start nationally in Local Authorities from April 2023 – this has now been ‘revised’ with new timelines.

“Towards the end of 2023 we’ll gradually start to carry out assessments in the new way.”

- The revised timeline has given a good opportunity to progress our preparation for the start of inspections
- As part of preparation we continue to work with Local Partners, ADASS and our ‘Buddy Authorities’ (Isle of Wight and Royal Borough of Windsor & Maidenhead)